

Urban Company

| | |
|-----------------|---|
| Estimate change | ↑ |
| TP change | ↑ |
| Rating change | ↔ |

CMP: INR140 TP: INR135 (-3%) Neutral

Core accelerating; InstaHelp investments a key unknown

Steady performance across business units; breakeven guidance for 3QFY28 maintained

| | |
|-----------------------|-------------|
| Bloomberg | URBANCO IN |
| Equity Shares (m) | 1446 |
| M.Cap.(INRb)/(USDb) | 215.4 / 2.3 |
| 52-Week Range (INR) | 201 / 96 |
| 1, 6, 12 Rel. Per (%) | 11/3/- |
| 12M Avg Val (INR M) | 1806 |

- Urban Company's (URBANCO) consolidated NTV for 4QFY26 stood at INR11.5b, rising 42% YoY, above our estimate of 38% YoY.
- India consumer services NTV came at INR8.08b, growing 26% YoY vs. our estimate of 23.4% YoY. Native Business NTV came at INR890m, growing 67% YoY vs. our estimate of 70% YoY. InstaHelp NTV came at INR400m vs our estimate of INR504m.
- For India consumer services, adjusted EBITDA as a % of NTV margin contracted 230bp QoQ at 3.3% vs our estimate of 1.8%. For InstaHelp, adjusted EBITDA losses came at INR1.19b for 4QFY26 (vs our estimates of INR850m loss). Adj PAT loss came in at INR1,559m (est. loss of INR680m).
- For FY26, its revenue grew 35.9% YoY, while EBITDA loss increased to INR2,210m in FY26 (vs. INR320m in FY25). For FY26, Adj PAT loss increased to INR2,018m (30% YoY).
- While URBANCO remains well-positioned to benefit from the long-term formalization of home services, we believe current valuations already reflect much of the improvement in the core business. **Continued investments and TAM uncertainty in InstaHelp, execution risks around penetration, and risk around habit formation keep the risk-reward balanced, in our view.** Reiterate Neutral with a revised TP of INR135.

Financials & Valuations (INR b)

| Y/E March | FY26 | FY27E | FY28E |
|-------------------|-------|-------|-------|
| NTV (India) | 31.7 | 38.7 | 46.7 |
| Net Sales (INR) | 15.6 | 21.0 | 27.1 |
| Change (%) | 35.9 | 34.9 | 29.3 |
| EBITDA | -2.2 | -2.4 | -1.0 |
| EBITDA margin (%) | -14.2 | -11.4 | -3.8 |
| Adj. PAT | -2.3 | -1.4 | 0.1 |
| PAT margin (%) | -15.0 | -6.6 | 0.5 |
| RoE (%) | -10.3 | -5.7 | 0.8 |
| RoCE (%) | -20.0 | -15.0 | -5.4 |
| EPS | -1.6 | -0.9 | 0.1 |
| EV/ Sales | 12.9 | 9.5 | 7.3 |
| Price/ Book | 9.5 | 10.2 | 10.1 |

Shareholding pattern (%)

| As On | Mar-26 | Dec-25 |
|----------|--------|--------|
| Promoter | 19.0 | 20.3 |
| DII | 10.7 | 5.7 |
| FII | 61.0 | 65.6 |
| Others | 9.3 | 8.4 |

Our view: Supply densification and utilization gains aid core profitability

- **Core India business accelerating on the back of supply densification; margins also expanding:** India Consumer Services NTV growth accelerated to ~26% YoY in 4QFY26, the fastest in 11 quarters, driven by **higher supply density across top cities, better professional utilization, and faster fulfilment times.** Management indicated supply (not demand) remained the key constraint during the quarter, suggesting demand continues to remain healthy.
- Margins are also scaling alongside growth, with adjusted EBITDA margin expanding to ~3.3% of NTV in 4QFY26 vs ~1.6% last year. **We believe the core business is now on a much stronger footing compared to FY24.** We build in India Consumer Services NTV growth of ~22%/20% for FY27/28E.
- **Losses in InstaHelp elevated and TAM unclear; key overhang in our view:** InstaHelp scaled rapidly to ~2.7m orders in 4QFY26, but adjusted EBITDA losses remained elevated at ~INR1.19b. Management continues to prioritize market leadership, network density, **and service quality over near-term profitability; it has guided for losses to remain elevated for the foreseeable future.** While repeat rates and service quality trends appear encouraging, **visibility on steady-state margins and TAM size remains limited, in our view.**

- **Native business scaling well; profitability now within sight:** Native NTV grew ~67% YoY in 4QFY26, while adjusted EBITDA margins expanded materially from -25.1% in FY25 to -8.9% in FY26, despite continued investments in new categories. **Management indicated the core Native business is already nearing breakeven, with profitability expected over the next few quarters.** We expect existing categories such as water purifiers and smart door locks to remain the key growth drivers, with service revenue gradually becoming a larger part of the mix over time.
- **International business turning profitable earlier than expected:** International NTV grew ~56% YoY in FY26, while turning adjusted EBITDA positive (~INR60m), driven by strong growth in the UAE and Singapore. Subscription-led cleaning models are driving more recurring revenue behavior, while competitive intensity also appears manageable. We estimate international business EBITDA margins at ~2.7%/4.7% in FY27/28.
- **Guidance appears achievable, supported by core business execution:** Management reiterated consolidated adjusted EBITDA breakeven by 3QFY28 and ~INR10b adjusted EBITDA target by FY31. While InstaHelp losses may remain elevated for longer, the core India business is now operating from a much stronger base, in our view. **Consolidated adjusted EBITDA breakeven by 3QFY28 also remains management's stated guidance, which we broadly build into our estimates.** We expect consolidated adjusted EBITDA margins at -3.1%/-0.4% for FY27/28E.

Valuation and changes to our estimates

- **Core business execution continues to improve with steady growth and better margin progression, driven by supply densification and improving utilization.** We raise our estimates by 3% to factor in stronger-than-expected performance in the India Consumer Services business.
- InstaHelp continues to scale rapidly but losses remain elevated and visibility on steady-state margins and TAM size remains limited, in our view. Management also reiterated consolidated adjusted EBITDA breakeven by 3QFY28.
- While URBANCO remains well-positioned to benefit from the long-term formalization of home services, we believe current valuations already reflect much of the improvement in the core business. **Continued investments in InstaHelp, uncertainty around long-term profitability of newer initiatives, and execution risks around penetration and habit formation keep the risk-reward balanced, in our view.** Reiterate Neutral with a revised TP of INR135.

Beat on India consumer services NTV growth and margins, while miss on InstaHelp EBITDA losses

- URBANCO's consolidated NTV for 4QFY26 stood at INR11.5b, rising 42% YoY, above our estimate of 38% YoY. Its consolidated NTV for FY26 stood at INR42.9b, rising 31% YoY vs our estimate of 30.2% YoY.
- India consumer services NTV came at INR8.08b, growing 26% YoY vs. our estimate of 23.4% YoY.
- Native Business NTV came at INR890m, growing 67% YoY vs. our estimate of 70% YoY.
- InstaHelp NTV came at INR400m vs our estimate of INR504m.
- ATCs of India consumer business came in at 7.6m, rising 4.5% QoQ vs our estimate of 5% QoQ.

- India consumer business take rates came in at 35.6% vs our estimates of ~27.0%.
- For India consumer services, adjusted EBITDA as a % of NTV margin declined 230bp QoQ to 3.3%, vs our estimate of 1.8%.
- For InstaHelp, adjusted EBITDA losses came to INR1.19b for 4QFY26 (vs our estimate of INR850m loss).
- For Native Business, adjusted EBITDA as a % of NTV margin increased 490bp QoQ to -9.9%, vs our estimate of -3.1%.
- Adj PAT loss came in at INR1,559m (est. loss of INR680m). For FY26, Adj PAT loss increased to INR2,018m (30% YoY).

Key highlights from the management commentary

- Annual transacting user base expanded ~24% to ~8.4m unique users; retained users contribute ~83% of NTV, reflecting strong cohort stickiness.
- **India Consumer Business (ex-InstaHelp):** NTV growth has been on a consistent upward trajectory: ~19% in 2QFY26, ~21% in 3Q, and now ~26% in 4Q - management is observing for 2–3 more quarters before calling it a structural trend.
- **Native Business:** Adjusted EBITDA margin expanded from -25.1% in FY25 to -8.9% in FY26 – marking a meaningful improvement even as the business more than doubled in scale.
- **International:** The UAE and Singapore delivered ~84% NTV growth in 4Q to ~INR2.11b, despite a demand headwind in the UAE in March due to the Middle East conflict escalation; recovery is now near-complete.
- **InstaHelp:** Contribution loss per order actually improved QoQ; the deterioration in overall loss per order was largely attributable to fixed marketing and brand spend, a one-time elevated item.
- Confidence in the consolidated EBITDA breakeven target is underpinned by the core business outperforming internal expectations in FY26, providing a buffer even if InstaHelp investments remain elevated.

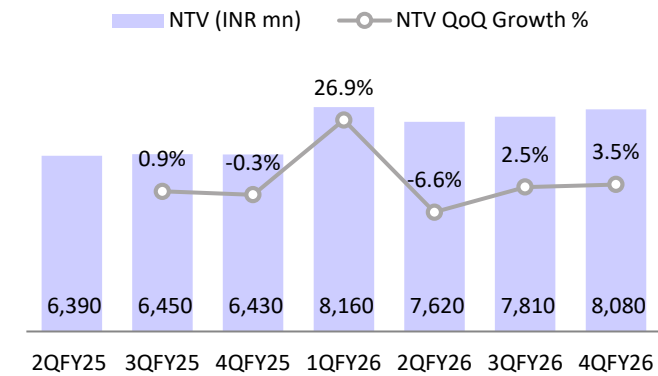
Consolidated - Quarterly Earning

(INR m)

| Y/E march | FY25 | | | FY26 | | | FY26 | Estimate 4QFY26 | Var. (% / bp) | |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------------|------------------|------------|
| | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | | | | 4Q |
| Revenue | 2,770 | 2,880 | 2,980 | 3,670 | 3,800 | 3,827 | 4,256 | 15,552 | 3,989 | 6.7 |
| YoY Change (%) | 0.0 | 0.0 | 0.0 | 0.0 | 37.2 | 32.9 | 42.8 | NA | 33.9 | 890bp |
| Inventory of traded goods | 760 | 770 | 820 | 890 | 1,040 | 970 | 1,160 | -4,060 | 999 | 16.1 |
| Gross Profit | 2,010 | 2,110 | 2,160 | 2,780 | 2,760 | 2,857 | 3,096 | 11,492 | 2,990 | 3.5 |
| Margins (%) | 72.6 | 73.3 | 72.5 | 75.7 | 72.6 | 74.7 | 72.7 | 73.9 | 74.9 | -220bp |
| EBE and Marketing Exp | -2,200 | -2,140 | -2,233 | -2,820 | -3,440 | -3,201 | -4,241 | 13,702 | -3,920 | 8.2 |
| EBITDA | -190 | -30 | -73 | -40 | -680 | -345 | -1,145 | -2,210 | -930 | NA |
| Margins (%) | -6.9 | -1.0 | -2.4 | -1.1 | -17.9 | -9.0 | -26.9 | -14.2 | -23.3 | -360bp |
| Depreciation | 100 | 90 | 90 | 100 | 100 | 117 | 136 | 453 | 104 | 30.8 |
| Interest | 30 | 30 | 30 | 27 | 29 | 31 | 33 | 120 | 23 | 43.8 |
| Other Income | 270 | 300 | 320 | 310 | 330 | 361 | 367 | 1,368 | 376 | -2.4 |
| PBT before EO expense | -50 | 150 | 127 | 143 | -479 | -132 | -946 | -1,415 | -680 | NA |
| Tax | 0 | -2,112 | 0 | -10 | 0 | 2 | 613 | 605 | 0 | NA |
| Rate (%) | 0.0 | -1,408.0 | 0.0 | -7.0 | 0.0 | -1.6 | -64.8 | -42.8 | 0.0 | NA |
| Adj PAT | -50 | 2,262 | 127 | 153 | -479 | -134 | -1,559 | -2,020 | -680 | NA |
| Extra-Ord expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MI & Profit/Loss of Asso. Cos. | 0 | 0 | 90 | 90 | 100 | 70 | 53 | 313 | 60 | |
| Reported PAT | -50 | 2,262 | 37 | 63 | -579 | -204 | -1,613 | -2,333 | -740 | NA |
| YoY Change (%) | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| Margins (%) | -1.8 | 78.5 | 1.3 | 1.7 | -15.2 | -5.3 | -37.9 | -15.0 | -18.6 | NA |

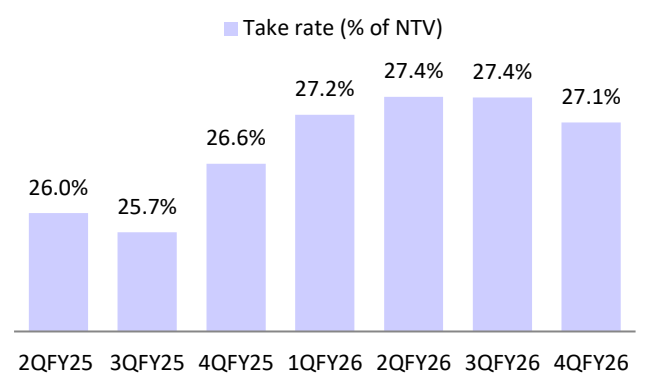
Story in charts

Exhibit 1: India Consumer Services NTV grew 3.5% QoQ



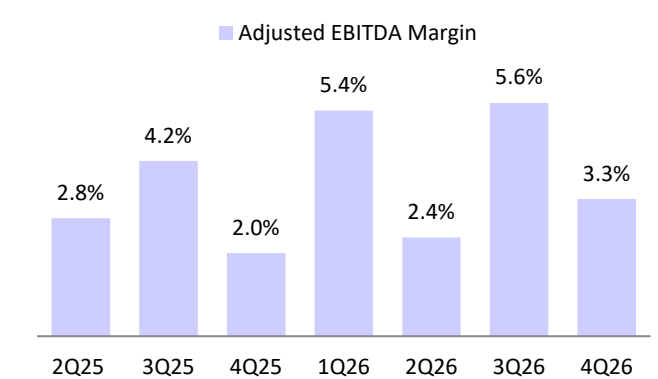
Source: MOFSL, Company

Exhibit 2: India Consumer Service take rate as a % on NTV declined 30bp QoQ to 27.1%



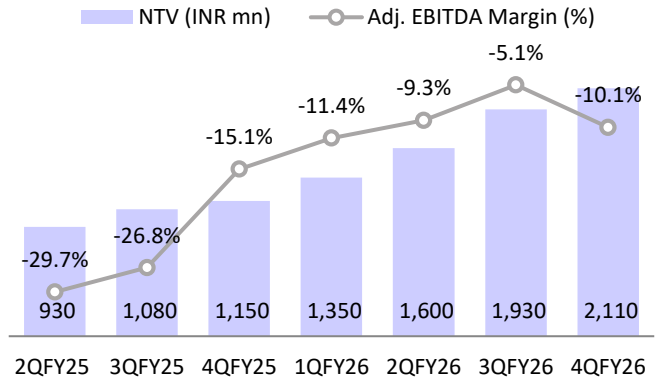
Source: MOFSL, Company

Exhibit 3: India Consumer Service Adj. EBITDA decreased 230bp QoQ to 3.3%



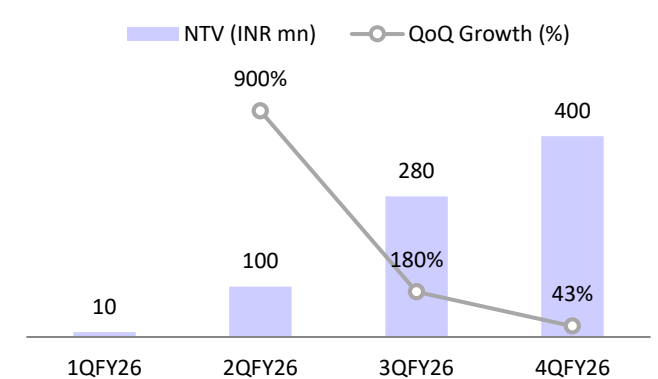
Source: MOFSL, Company

Exhibit 4: Native Business Adj. EBITDA declined 500bp to -10.1%



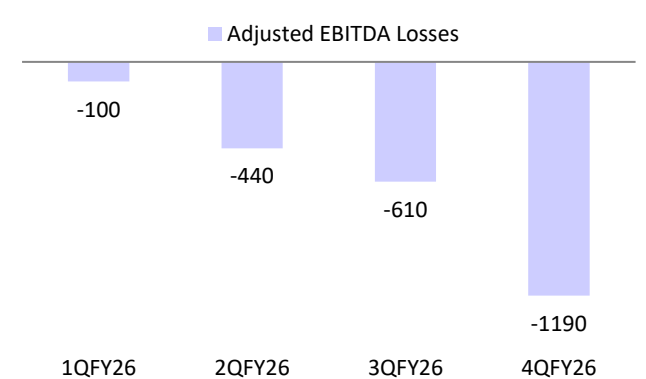
Source: MOFSL, Company

Exhibit 5: Instahelp NTV grew 43% in 4QFY26



Source: MOFSL, Company

Exhibit 6: Instahelp Adj. EBITDA losses increased to INR1,190m



Source: MOFSL, Company



Key highlights from the management commentary

Demand and growth outlook

- Consolidated NTV grew ~42% YoY to ~INR11.5b in 4QFY26, while revenue grew ~43% YoY to ~INR4.3b, the strongest quarterly growth in 15 quarters.
- Annual transacting user base expanded ~24% to ~8.4m unique users; retained users contribute ~83% of NTV, reflecting strong cohort stickiness.
- **India Consumer Business (ex-InstaHelp):** NTV growth has been on a consistent upward trajectory: ~19% in 2QFY26, ~21% in 3Q, and now ~26% in 4Q - management is observing for 2–3 more quarters before calling it a structural trend.
- Growth is broad-based across top cities, with supply constraints (not demand) being the binding constraint for most of the quarter; management indicated demand was left on the table.
- The 'faster, cheaper, better' flywheel is gaining traction - higher supply density improves professional utilization, lowers cost-to-serve, and enables faster fulfillment; UC Instant (30–60 min delivery) is in early rollout and is improving both utilization and cancellation rates.
- Adjusted EBITDA margin improved from ~1.6% of NTV in 4QFY25 to ~3.3% in 4QFY26; full-year margin reached ~4.1% vs. ~3.3% in FY25 - ~80bp ahead of initial internal guidance.
- The business was loss-making as recently as FY24; the long-term margin target remains ~10% adjusted EBITDA as a % of NTV.
- AI is being deployed across quality auditing (100% image audits), partner support (~55% of queries handled via AI), demand forecasting, and code generation (>90% of code shipped via AI).
- **Native Business:** Adjusted EBITDA margin improved from -25.1% in FY25 to -8.9% in FY26 - meaningful improvement even as the business more than doubled in scale.
- QoQ loss expansion was driven by elevated R&D for new product categories; core native is already approaching breakeven.
- Early cohort retention (~25% of 2-year-old users have completed replacement/renewal cycles) is ~4x industry average - a strong signal of platform stickiness.
- Growth will be primarily driven by existing categories (water purifiers and smart door locks); service revenues from the growing installed base will increasingly contribute alongside product revenues.
- **International:** The UAE and Singapore delivered ~84% NTV growth in 4Q to ~INR2.11b, despite a demand headwind in the UAE in March due to the Middle East conflict escalation; recovery is now near-complete.
- Full-year international NTV grew ~75% to ~INR7b; the segment turned adjusted EBITDA positive at ~INR60m for FY26.
- Subscription-led cleaning models in the UAE and Singapore (weekly/fortnightly deep cleans) are driving annuity-like revenue; management is experimenting with similar models in India.
- Saudi Arabia (JV structure, revenue not consolidated) is also improving margins with a clear line of sight to profitability; no new international geographies will be launched for the foreseeable future.
- Competition in the UAE is primarily from one organized player (Just Life); Singapore has no significant organized competitor.

- **InstaHelp:** Contribution loss per order actually improved QoQ; the deterioration in overall loss per order was largely attributable to fixed marketing and brand spend - a one-time elevated item.
- Management views InstaHelp as a winner-take-all market of trust, consistent with playbook in the core business - prioritizing quality of service professionals, training, and SOPs over price-led tactics.
- Average ratings in Instahelp stand at 4.7 - in line with the core business and materially better than competitive offerings; repeat and retention rates are believed to be industry-leading.
- Hyperlocal density is even more critical in Instahelp than in quick commerce; management is focused on densifying core micro-markets before expanding coverage; full city coverage is not the near-term objective.
- Management is focused on market leadership over financial elegance in the near term, while maintaining overall guardrails of consolidated EBITDA breakeven by 3QFY28.
- India Consumer Services margins should be evaluated on a YoY basis, not QoQ, given seasonal factors, annual appraisals, and supply ramp-up timing in 2Q and 4Q.
- Marketing spend exhibits seasonal patterns - spend ramps ahead of 1Q and 3Q, which are structurally stronger demand quarters; consistent operating leverage in marketing costs observed over the past two years.

Margin and Outlook

- Consolidated adjusted EBITDA loss stood at ~INR980m in 4Q; reported PNL loss of ~INR1.6b included a one-time ~INR610m deferred tax asset (DTA) reversal - not reflective of operating performance.
- Core businesses (ex-Instahelp) delivered ~INR220m of adjusted EBITDA profit in 4Q and ~INR1.06b for full-year FY26, reinforcing the self-funding capacity of the core.
- The company ended FY26 with ~INR20.2b of cash on the balance sheet - well-positioned to sustain investment cycle.
- Management reaffirmed consolidated adjusted EBITDA breakeven by 3QFY28 and a target of ~INR10b adjusted EBITDA by FY31.

Valuation and view

- **Core business execution continues to improve with steady growth and better margin progression, driven by supply densification and improving utilization.** We raise our FY27/FY28 estimates by 3% to factor in stronger-than-expected performance in the India Consumer Services business.
- InstaHelp continues to scale rapidly, but losses remain elevated and visibility on steady-state margins and TAM size remains limited, in our view. Management also reiterated consolidated adjusted EBITDA breakeven by 3QFY28.
- While URBANCO remains well positioned to benefit from the long-term formalisation of home services, we believe current valuations already reflect much of the improvement in the core business. **Continued investments in InstaHelp, uncertainty around long-term profitability of newer initiatives, and execution risks around penetration and habit formation keep the risk-reward balanced, in our view.** Reiterate Neutral with a revised TP of INR135.

Exhibit 7: Summary of our revised estimates

| | Revised | | Earlier | | Change | |
|-----------------|---------|--------|---------|--------|--------|--------|
| | FY27E | FY28E | FY27E | FY28E | FY27E | FY28E |
| Revenue (INR m) | 20,985 | 27,128 | 20,709 | 26,398 | 1.3% | 2.8% |
| EBITDA (INR m) | -1,835 | -283 | -1,783 | -479 | 2.9% | -40.9% |
| EBITDA Margin | -8.74 | -1.04 | -8.6 | -1.8 | -13bp | 77bp |
| Adj. PAT | -1,389 | 137 | -1,410 | -11 | -1.5% | NA |
| Adj. PAT Margin | -6.62 | 0.51 | -6.8 | 0.0 | 19bp | 55bp |
| Adj. EPS | -0.95 | 0.09 | -0.98 | -0.01 | 2.7% | NA |

Source: MOFSL

Exhibit 8: SoTP-based TP at INR135

| Segment | Methodology | Methodology description | Valuation toward Urban Company (INR b) | Contribution (INR per share) |
|-------------------------|-------------|-------------------------|--|------------------------------|
| India Consumer Business | Multiples | ❖ 50x FY28E EV/EBITDA | 128 | 88 |
| Native | Multiples | ❖ 3x FY28 EV/ Sales | 17 | 11 |
| International Business | Multiples | ❖ 2x FY28 EV/Sales | 8 | 5 |
| Insta-Help | Multiples | ❖ 1.5x FY28 EV/ NTV | 14 | 10 |
| Add : cash | | | 20 | 14 |
| Total (Rounded) | | | | 135 |

Source: MOFSL

Financials and valuations

| Revenue Model | | | | | | (INR Mn) |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
| AUTC (Mn) | 4.8 | 5.6 | 6.5 | 7.2 | 8.4 | 9.8 |
| Services spend per transacting customer | 3,792 | 3,963 | 4,078 | 4,425 | 4,602 | 4,784 |
| NTV | 18,052 | 22,156 | 26,672 | 31,670 | 38,711 | 46,735 |
| Revenue India Consumer Business | 5,700 | 7,095 | 8,814 | 10,870 | 13,170 | 15,931 |
| Revenue International Business (UAE and SGP) | 628 | 897 | 1,470 | 1,845 | 2,880 | 3,973 |
| Native | 38 | 288 | 1,160 | 2,674 | 4,035 | 5,197 |
| Revenue | 6,370 | 8,240 | 11,440 | 15,552 | 20,985 | 27,128 |
| Income statement | | | | | | (INR Mn) |
| Y/E March | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
| Sales | 6,370 | 8,240 | 11,440 | 15,552 | 20,985 | 27,128 |
| Change (%) | NA | 29.4 | 38.8 | 35.9 | 34.9 | 29.3 |
| Inventory of traded goods | -1,710 | -1,960 | -2,990 | -4,060 | -5,197 | -6,442 |
| Gross Profit | 4,670 | 6,280 | 8,450 | 11,486 | 15,788 | 20,686 |
| % of Net Sales | 73.3 | 76.2 | 73.9 | 73.9 | 75.2 | 76.3 |
| Employee Expenses | 2,500 | 2,450 | 2,520 | 2,980 | 3,426 | 3,985 |
| Other Expenses | 5,810 | 5,300 | 6,250 | 10,716 | 14,747 | 17,734 |
| EBITDA | -3,640 | -1,470 | -320 | -2,210 | -2,385 | -1,033 |
| % of Net Sales | -57.1 | -17.8 | -2.8 | -14.2 | -11.4 | -3.8 |
| Depreciation | 310 | 370 | 370 | 453 | 588 | 760 |
| EBIT | -3,950 | -1,840 | -690 | -2,663 | -2,972 | -1,793 |
| % of Net Sales | -62.0 | -22.3 | -6.0 | -17.1 | -14.2 | -6.6 |
| Other Income (net) | 830 | 910 | 1,060 | 1,248 | 1,783 | 2,068 |
| PBT | -3,120 | -930 | 370 | -1,415 | -1,189 | 275 |
| Tax | 0 | 0 | 0 | 605 | 0 | 118 |
| Rate (%) | 0.0 | 0.0 | 0.0 | -42.8 | 0.0 | 42.8 |
| Extraordinary gains/loss | 0 | 0 | 0 | 0 | 0 | 0 |
| Adjusted PAT | -3,120 | -930 | 370 | -2,020 | -1,189 | 157 |
| Minority Interest | 0 | 0 | -90 | -313 | -200 | -20 |
| Reported PAT | -3,120 | -930 | 280 | -2,333 | -1,389 | 137 |
| Change (%) | NA | -70% | -130% | -933% | -40% | -110% |
| Balance Sheet | | | | | | (INR Mn) |
| Y/E March | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
| Share capital | 0.2 | 0.2 | 490 | 1,462 | 1,462 | 1,462 |
| Reserves | 13,394 | 12,926 | 17,468 | 19,974 | 18,585 | 18,722 |
| Net Worth | 13,395 | 12,926 | 17,958 | 21,436 | 20,047 | 20,184 |
| Loans | 839 | 863 | 995 | 1,044 | 1,044 | 1,044 |
| Capital Employed | 14,234 | 13,789 | 18,953 | 22,480 | 21,091 | 21,228 |
| Net Block | 1,201 | 1,166 | 1,269 | 1,584 | 1,206 | 718 |
| Intangibles | 5 | 2 | 1 | 0 | 0 | 0 |
| Other LT assets | 664 | 2,111 | 4,027 | 5,943 | 5,943 | 5,943 |
| Curr. Assets | 14,443 | 13,106 | 16,710 | 19,496 | 19,109 | 20,440 |
| Inventories | 152 | 289 | 415 | 737 | 995 | 1,286 |
| Debtors | 107 | 201 | 266 | 378 | 575 | 743 |
| Cash & Bank Balance | 3,235 | 5,212 | 5,907 | 5,319 | 5,478 | 6,350 |
| Investments | 9,592 | 5,686 | 9,240 | 9,086 | 8,086 | 8,086 |
| Other Financial Assets | 1,222 | 1,552 | 647 | 3,653 | 3,653 | 3,653 |
| Other Current Assets | 135 | 166 | 235 | 322 | 322 | 322 |
| Current Liab. & Prov | 2,078 | 2,597 | 3,054 | 4,543 | 5,167 | 5,873 |
| Net Current Assets | 12,365 | 10,509 | 13,657 | 14,952 | 13,941 | 14,567 |
| Application of Funds | 14,234 | 13,789 | 18,953 | 22,480 | 21,091 | 21,228 |

Financials and valuations

Ratios

| Y/E March | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|---------------------------------|-----------|-----------|------------|-------------|-------------|------------|
| Basic (INR) | | | | | | |
| EPS | NA | NA | 0.6 | -1.6 | -0.9 | 0.1 |
| Cash EPS | NA | NA | 1.3 | -1.3 | -0.5 | 0.6 |
| Book Value | NA | NA | 36.7 | 14.7 | 13.7 | 13.8 |
| DPS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Payout % | NA | NA | 0.0 | 0.0 | 0.0 | 0.0 |
| Valuation (x) | | | | | | |
| P/E | NA | NA | NA | NA | NA | NA |
| Cash P/E | NA | NA | NA | NA | NA | NA |
| EV/EBITDA | NA | NA | NA | NA | NA | NA |
| EV/Sales | -0.4 | -0.5 | 5.6 | 12.9 | 9.5 | 7.3 |
| Price/Book Value | NA | NA | 3.8 | 9.5 | 10.2 | 10.1 |
| Dividend Yield (%) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Profitability Ratios (%) | | | | | | |
| RoE | (46.6) | (7.1) | 2.4 | (10.3) | (5.7) | 0.8 |
| RoCE | (61.4) | (14.4) | (4.6) | (20.0) | (15.0) | (5.4) |
| Turnover Ratios | | | | | | |
| Debtors (Days) | 6 | 9 | 8 | 9 | 10 | 10 |
| Fixed Asset Turnover (x) | 5.3 | 7.1 | 9.0 | 9.8 | 17.4 | 37.8 |

Cash Flow Statement

(INR Mn)

| Y/E March | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|------------------------------|---------------|-------------|---------------|---------------|---------------|---------------|
| CF from Operations | -2,598 | -907 | 446 | -1,032 | -2,585 | -1,171 |
| Cash for Working Capital | 220 | 52 | 99 | 46 | 169 | 246 |
| Net Operating CF | -2,378 | -856 | 546 | -986 | -2,415 | -925 |
| Net Purchase of FA | -150 | -87 | -110 | -408 | -210 | -271 |
| Free Cash Flow | -2,528 | -943 | 436 | -1,395 | -2,625 | -1,196 |
| Net Purchase of Invest. | 3,138 | 1,041 | -1,885 | -2,370 | 2,910 | 2,190 |
| Net Cash from Invest. | 2,988 | 954 | -1,995 | -2,778 | 2,700 | 1,919 |
| Proc. from equity issues | 11 | 0 | 1,934 | 4,716 | 0 | 0 |
| Proceeds from LTB/STB | 0 | 0 | 0 | 0 | 0 | 0 |
| Others | -264 | -299 | -295 | -367 | -126 | -122 |
| Dividend Payments | 0 | 0 | 0 | 0 | 0 | 0 |
| Cash Flow from Fin. | -253 | -299 | 1,639 | 4,349 | -126 | -122 |
| Net Cash Flow | 357 | -201 | 190 | 584 | 158 | 872 |
| Opening Cash Bal. | 267 | 622 | 422 | 611 | 1,197 | 1,356 |
| Forex differences | -2 | 0 | 0 | 2 | 0 | 0 |
| Add: Net Cash | 357 | -201 | 190 | 584 | 158 | 872 |
| Closing Cash Bal. | 622 | 422 | 611 | 1,197 | 1,356 | 2,227 |

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

NOTES

| Explanation of Investment Rating | |
|----------------------------------|--|
| Investment Rating | Expected return (over 12-month) |
| BUY | >=15% |
| SELL | < - 10% |
| NEUTRAL | < - 10 % to 15% |
| UNDER REVIEW | Rating may undergo a change |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation |

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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