

Maruti Suzuki

Robust demand and market share gain to drive growth; maintain BUY

Rating: **BUY**

Target Price (12-mth): Rs.16,250

Share Price: Rs.14,234

Maruti Suzuki standalone EBITDA declined by 7% y/y to Rs43.1bn, lower than our estimate of Rs48.7bn, owing to lower-than-expected gross margin. Looking ahead, we expect the company's volume to clock 10% CAGR over FY26-28e, on the back healthy domestic volume (led by 500k units of incremental capacity, GST cuts and first-time buyers pull) and steady increase in exports. The GST cut has shifted demand to small cars, which augurs well for its market share, owing to which we expect its market share to rise over FY26-28e. Further, exports volume is expected to clock a stronger 13% CAGR, aided by leveraging Toyota/Suzuki's global network and portfolio expansion. EBITDA margin is expected to remain under pressure in FY27e, due to gradual price hike actions, while rebound is expected in FY28e. Looking ahead, we expect its volume/revenue/EBITDA to clock 10/14/10% over FY26-28e. At CMP, the stock trades at P/E of 37/24x FY27/28e EPS. Hence, we maintain BUY rating on the stock with a revised SOTP-based TP of Rs16,250 (from Rs17,800 earlier), valuing it at 32x Mar-28e core EPS of Rs458 (from 32x Mar'28e core EPS previously) and cash of Rs1,583/share.

Operating Performance: Revenue grew 36% y/y to Rs525bn, broadly-in-line with our estimate of Rs513bn. While volume increased by 29% y/y to 682,724 units, realisation grew by 5% to Rs76,830. EBITDA declined by 7% y/y to Rs43.1bn, lower than our estimate of Rs48.7bn, due to lower-than-expected gross margin. Further, EBITDA margin contracted by 380bps y/y and 350bps q/q to 8.2%, while gross margin contracted by 600bps y/y and 360bps q/q to 23.1%, due to high raw material prices, inventory depletion and adverse forex movement. Notably, the company's other income increased by 275% y/y to Rs18.7bn. Accordingly, PAT declined by 11% y/y to Rs33.5bn, lower than our estimate of Rs30.1bn due to lower operating profit.

Key Management Commentaries: (a) Overall volume growth maintained at ~10% in FY27 based on available capacity; (b) Retail volume was same as wholesales volume with growth across urban and upcountry markets; (c) Order book stood at 130,000 units, while dealer inventory came in at 13 days at end of Q1FY27; (d) New Brezza receiving ~2,000 bookings/day; (e) Price hike of 50bps undertaken in Jun-26, while it announced another hike from Aug-26.

Outlook and Valuation: Looking ahead, we expect the company's volume/revenue/EBITDA to clock 10/14/10% CAGR over FY26-28e. We trim our EPS estimate for FY27/28e by ~11-29%, mainly due to high commodity cost, which is gradually been passed on through price hikes. Thus, we expect some rebound in FY28e. Hence, we maintain BUY rating on the stock with a revised SOTP-based TP of Rs16,250 (from Rs17,800 earlier), valuing it at 32x Mar-28e core EPS of Rs458 (from 32x Mar-28e previously) and cash of Rs1,583/share.

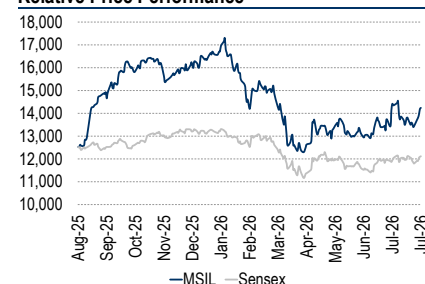
Key Risks: (a) Slower-than-expected domestic industry volume trends; (b) intense competition; (c) unfavourable forex movement; and (d) adverse commodity prices.

Key Data	MSIL IN / MRTI.BO
52-week high / low	Rs17372 / 12202
Sensex / Nifty	78095 / 24384
Market cap	Rs4475bn
Shares outstanding	314m

Shareholding Pattern (%)	Jun'26	Mar'26	Dec'25
Promoters	58.5	58.5	58.3
- of which, Pledged	-	-	-
Free float	41.5	41.5	41.7
- Foreign institutions	12.8	14.1	15.8
- Domestic institutions	25.1	24.2	22.9
- Public	3.6	3.2	3.3

Estimates Revision (%)	FY27e	FY28e
Sales	1.5	3.7
EBITDA	-23.2	-7.4
EPS	-29.1	-11.2

Relative Price Performance



Source: Bloomberg

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Quick Glance – Financials and Valuations (Standalone)

Fig 1 – Income Statement (Rs m)

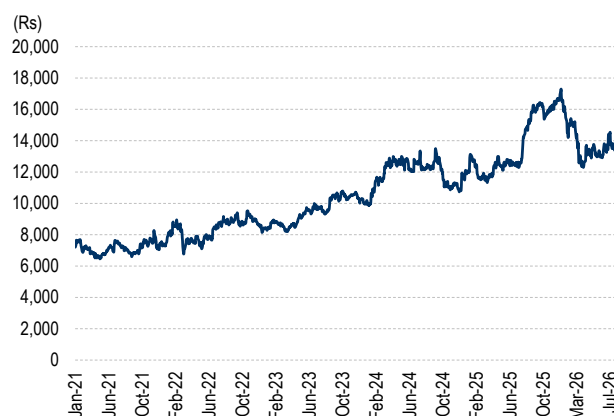
Y/E Mar	FY24	FY25	FY26	FY27e	FY28e
Volumes (units)	21,35,323	22,34,266	24,22,713	26,91,260	29,41,407
Revenues	14,09,326	15,28,679	18,32,661	21,05,767	23,94,205
Growth (%)	19.9	8.5	19.9	14.9	13.7
Raw material	10,06,067	10,74,836	13,25,665	16,00,856	17,72,781
Employee & other exp.	2,39,248	2,52,351	2,86,555	3,19,796	3,53,575
EBITDA	1,64,011	2,01,492	2,20,441	1,85,116	2,67,849
EBITDA margins (%)	11.6	13.2	12.0	8.8	11.2
- Depreciation	30,223	56,070	67,405	74,390	82,426
Other income	38,548	50,647	43,919	50,204	57,774
Interest expense	1,932	1,942	2,387	2,387	2,626
PBT	1,70,404	1,94,127	2,00,507	1,58,542	2,40,572
Effective tax rates (%)	22.5	26.3	23.4	23.0	23.0
Adjusted income	1,32,094	1,42,976	1,50,393	1,22,077	1,85,240
Extraordinary items	-	-	5,939	-	-
Reported PAT	1,32,094	1,42,976	1,44,454	1,22,077	1,85,240
WANS	314	314	314	314	314
FDEPS (Rs)	420.1	454.8	478.3	388.3	589.2

Fig 3 – Cash-flow Statement (Rs m)

Y/E Mar	FY24	FY25	FY26	FY27e	FY28e
PBT	1,70,404	1,94,127	1,88,629	1,58,542	2,40,572
+ Non-cash items	31,171	53,690	65,963	76,777	85,052
Oper. profit before WC changes	2,01,575	2,47,817	2,54,592	2,35,319	3,25,623
- Incr. / (decr.) in WC	-22,777	3,352	-16,375	1,544	444
Others incl. taxes	72,682	83,151	80,336	36,544	55,452
Operating cash-flow	1,51,670	1,61,314	1,90,631	1,97,232	2,69,727
- Capex (tangible + intangible)	69,637	1,05,796	1,03,444	1,40,000	1,40,000
Free cash-flow	82,033	55,518	87,187	57,232	1,29,727
- Div. (incl. buyback & taxes)	27,187	39,300	42,444	44,016	36,623
+ Equity raised	-	-	-	-	-
+ Debt raised	-11,827	-331	-	-	-
- Financial investments	37,191	38,727	43,516	20,000	90,000
- Misc. items (CFI + CFF)	1,605 (23,726)	(9,051)	2,387	2,626	
Net cash-flow	4,223	886	10,278	-9,171	479

Source: Company, Anand Rathi Research Note: Financial statements restated w.e.f. Apr'25 to give effect to amalgamation of SMG

Fig 5 – Price Movement



Source: Bloomberg

Fig 2 – Balance Sheet (Rs m)

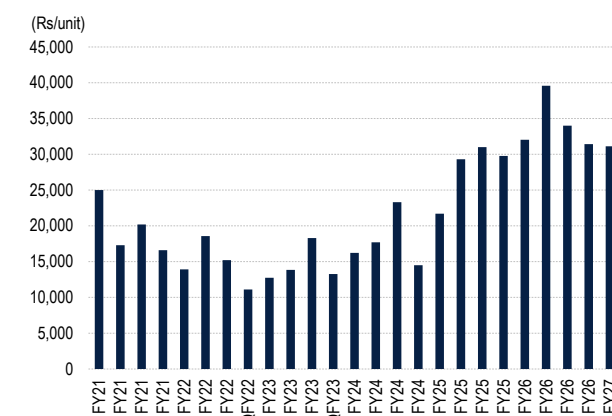
Y/E Mar	FY24	FY25	FY26	FY27e	FY28e
Share capital	1,572	1,572	1,572	1,572	1,572
Net worth	8,39,820	9,44,273	10,51,098	11,36,552	12,66,220
Debt (incl. Pref)	331	-	-	-	-
DTL / (Assets)	-1,124	15,252	17,112	17,033	16,912
Capital employed	8,39,027	9,59,525	10,68,210	11,53,585	12,83,133
Net tangible assets	1,84,953	3,29,713	3,45,119	3,73,948	4,31,522
CWIP (tang. & intang.)	65,339	79,290	98,382	1,35,163	1,35,163
Investments (strategic)	1,51,934	1,51,934	1,51,934	1,51,934	1,51,934
Investments (financial)	5,33,203	4,92,490	5,95,721	6,15,721	7,05,721
Current assets (excl. cash)	1,61,695	2,32,415	2,60,502	3,26,286	3,80,818
Cash	4,600	5,486	15,764	6,593	7,071
Current liabilities	2,62,697	3,31,803	3,99,212	4,56,059	5,29,096
Working capital	-1,01,002	-99,388	-1,38,710	-1,29,774	-1,48,278
Capital deployed	8,39,027	9,59,525	10,68,210	11,53,585	12,83,133
Contingent liabilities	-	-	-	-	-

Fig 4 – Ratio Analysis

Y/E Mar	FY24	FY25	FY26	FY27e	FY28e
P/E (x)	33.9	31.3	29.8	36.7	24.2
Core P/E (x)	40.7	35.6	34.7	45.6	26.8
EV / EBITDA (x)	24.0	19.7	17.5	20.8	14.0
EV / Sales (x)	2.8	2.6	2.1	1.8	1.6
P/B (x)	5.3	4.7	4.3	3.9	3.5
RoE (%)	18.3	16.0	15.1	11.2	15.4
RoCE (%) - after tax	17.8	16.4	14.6	10.9	15.0
RoIC (%) - after tax	70.7	48.8	37.9	25.3	36.6
DPS (Rs)	125.0	135.0	140.0	116.5	176.8
Dividend yield (%)	0.9	0.9	1.0	0.8	1.2
Dividend payout (%)	29.8	29.7	29.3	30.0	30.0
Net debt / equity (x)	-0.6	-0.5	-0.6	-0.5	-0.6
Receivables (days)	12	16	11	11	11
Inventory (days)	11	16	23	23	24
Payables (days)	38	40	44	44	43
CFO : PAT (%)	115	113	127	162	146

Source: Company, Anand Rathi Research

Fig 6 – Blended Discounts Remained Sequentially Flat



Source: Company

Fig 7 – Quarterly Performance – Standalone

(Rs m)	Q1FY26	Q2FY26	Q3FY26	Q4FY26	Q1FY27	Y/Y (%)	Q/Q (%)
Revenue	3,85,930	4,23,323	4,98,915	5,24,493	5,24,557	35.9	0.0
Expenditure	3,39,724	3,72,475	4,37,259	4,62,924	4,81,446	41.7	4.0
as % of sales	88.0	88.0	87.6	88.3	91.8		
Consumption of RM	2,73,584	3,04,569	3,62,673	3,84,839	4,03,520	47.5	4.9
as % of sales	70.9	71.9	72.7	73.4	76.9		
Employee cost	20,432	20,456	21,153	22,473	24,569	20.2	9.3
as % of sales	5.3	4.8	4.2	4.3	4.7		
Other expenditure	45,708	47,450	53,433	55,612	53,357	16.7	(4.1)
as % of sales	11.8	11.2	10.7	10.6	10.2		
EBITDA	46,206	50,848	61,656	61,569	43,111	(6.7)	(30.0)
EBITDA margins (%)	12.0	12.0	12.4	11.7	8.2		
Depreciation	15,557	17,028	17,343	17,477	17,800	14.4	1.8
EBIT	30,649	33,820	44,313	44,092	25,311	(17.4)	(42.6)
Other income	18,879	9,661	10,543	4,998	18,737	(0.8)	274.9
Interest	468	572	617	730	635	35.7	(13.0)
PBT	49,060	42,909	54,239	48,360	43,413	(11.5)	(10.2)
Total tax	11,479	9,881	10,360	12,455	9,892	(13.8)	(20.6)
Adj. PAT	37,581	33,028	43,879	35,905	33,521	(10.8)	(6.6)
Extraordinary items	-	-	(5,939)	-	-		
Reported PAT	37,581	33,028	37,940	35,905	33,521	(10.8)	(6.6)
Adj. EPS (Rs)	124.4	109.4	125.6	118.9	111.0	(10.8)	(6.6)

Margins (%)	Q1FY26	Q2FY26	Q3FY26	Q4FY26	Q1FY27	(bps)	(bps)
Gross	29.1	28.1	27.3	26.6	23.1	(604)	(355)
EBITDA	12.0	12.0	12.4	11.7	8.2	(375)	(352)
EBIT	7.9	8.0	8.9	8.4	4.8	(312)	(358)
PAT	9.7	7.8	8.8	6.8	6.4	(335)	(46)
Effective tax rates	23.4	23.0	19.1	25.8	22.8	(61)	(297)

Source: Company Note: Financial statements restated w.e.f. 1st April 2025 to give effect to amalgamation of Suzuki Motor Gujarat Pvt. Ltd (SMG)

Fig 8 – Actual Vs. Estimates (Q1 FY27)

(Rs m)	Actual	Estimates	Variance (%)	Consensus	Variance (%)
Revenue	5,24,557	5,12,849	2.3	5,23,085	0.3
EBITDA	43,111	48,721	(11.5)	52,182	(17.4)
EBITDA Margin (%)	8.2	9.5	(128) bps	10.0	(176) bps
APAT	33,521	30,139	11.2	34,395	(2.5)
EPS	106.6	95.9	11.2	109.4	(2.5)

Source: Anand Rathi Research

Fig 9 – Change in estimates

(Rs m)	Old Estimates		Revised Estimates		Change (%)	
	FY27e	FY28e	FY27e	FY28e	FY27	FY28
Volumes	26,63,389	28,55,622	26,91,260	29,41,407	1.0	3.0
Revenue	20,74,930	23,07,734	21,05,767	23,94,205	1.5	3.7
EBITDA	2,41,101	2,89,326	1,85,116	2,67,849	-23.2	-7.4
%	11.6%	12.5%	8.8%	11.2%		
Adj. PAT	1,72,164	2,08,499	1,22,077	1,85,240	-29.1	-11.2
EPS (Rs)	547.6	663.2	388.3	589.2	-29.1	-11.2

Source: Anand Rathi Research

Earnings Concall – Key Highlights

Overall Volume Growth

- The company maintained overall volume growth at ~10% in FY27, based on available capacity.
- Retails volume was same as wholesale volume with growth across urban and upcountry markets.

Order Book

- The company's order book stood at 130,000 units, while the dealer inventory came in at 13 days at end of Q1FY27.
- New Brezza receiving ~2,000 bookings per day.

Hansalpur Line-IV

- Hansalpur Line-IV has a capacity of 250,000 units, commenced from Jul-26 dedicated for EV production.
- Production is expected to ramp up in the next 4-6 months.

Mix

- CNG volume mix stood at 40% in Q1FY27.
- Share of first-time buyers increased to 54% in Q1FY27 from 51% in Q4FY26.
- **Customer-mix:** Salaried ~40% (Government employees mix at 15%), followed by business owners (~34%) and self-employed (~20%).

EBIT Margin

- The company's EBIT margin saw sequential decline in Q1FY27, due to: (a) commodity inflation 300bps (including 110bps impact due to temporary shift in aluminium, plastic and rubber suppliers' settlement to monthly from quarterly); (b) seasonally higher employee cost (40bps); (c) unfavourable fixed cost on account of inventory depletion (30bps); (d) adverse forex (30bps); (e) higher gas cost (20bps); and (f) depreciation cost (20bps), partially negated by lower other expenses (30bps) and higher operating income (30bps).
- Discounts remained broadly flat on sequential comparison basis.

Price Hike

- The company hiked prices by 50bps in Jun-26 and announced another hike from Aug-26.

Exports

- Overseas volume to West Asia was impacted, due to geopolitical conflicts.
- However, diversification to 120 countries aided the company to mitigate the impact.
- Major export markets in Q1FY27 were South Africa, Japan and Europe.

Outlook and Valuation

Domestic: We expect domestic volume to clock 9% CAGR over FY26-28e, aided by GST rate-cut, moderation in I-T rate, monetary reforms and impending implementation of Pay Commission recommendation. Changes in GST rate shifted demand to small cars, which augurs well for the company's market share. Further, exports would record a stronger 13%, volume CAGR over FY26-28e by leveraging Toyota/Suzuki's global networks and portfolio expansion (e-Vitara).

EBITDA margin is expected to remain under pressure in FY27e, due to gradual price hike actions, while rebound is expected in FY28e. Post-tax RoIC is seen at >25% over FY26-28e, while an FCF of Rs94bn/annum is expected over FY26-28.

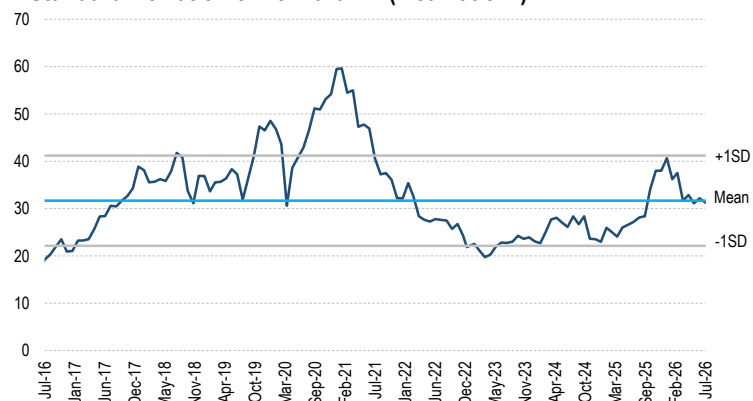
Looking ahead, we expect the company's volume/revenue/EBITDA to clock 10/14/10% CAGR over FY26-28e, driven by domestic and export volume/realisation growth.

At CMP, the stock trades at P/E of 37/24x FY27/28e EPS. **Hence, we maintain BUY rating on the stock with a revised SOTP-based TP of Rs16,250 (from Rs17,800 earlier), valuing it at 32x Mar-28e core EPS of Rs458 (from 32x Mar'28e core EPS previously) and cash of Rs1,583/share.**

Fig 10 – Key Assumptions – EV, SUV and Exports Higher Share to Drive Higher Realisation

Key revenue assumptions	FY24	FY25	FY26	FY27e	FY28e	CAGR (FY26-28e)
Volume (units)						
Domestic passenger cars	10,33,085	9,57,075	9,76,275	10,92,421	11,14,269	7
YoY %	(10)	(7)	2	12	2	
Domestic Utility Vehicles	6,48,269	7,74,442	8,20,320	9,32,565	10,58,589	14
YoY %	67	19	6	14	14	
Domestic Vans	1,37,139	1,35,672	1,39,769	1,46,757	1,51,160	4
YoY %	5	(1)	3	5	3	
Domestic LCVs	33,763	34,492	38,575	40,211	42,222	5
YoY %	(11)	2	12	4	5	
Total Domestic	18,52,256	19,01,681	19,74,939	22,11,955	23,66,241	9
YoY %	9	3	4	12	7	
Exports	2,83,067	3,32,585	4,47,774	4,79,306	5,75,167	13
YoY %	9	17	35	7	20	
Total	21,35,323	22,34,266	24,22,713	26,91,260	29,41,407	10
YoY %	9	5	8	11	9	
Realization (Rs/unit)	6,60,006	6,84,197	7,56,450	7,82,447	8,13,966	4
YoY %	10	4	11	3	4	
Revenue (Rs mn)	14,09,326	15,28,679	18,32,661	21,05,767	23,94,205	14
YoY %	20	8	20	15	14	

Source: Company, Anand Rathi Research

Fig 11 – Standard Deviation of Forward PE (Mean at 32x)

Source: Bloomberg

Risks

- Slower-than-expected domestic volume trends.
- Intense competition.
- Unfavourable forex movement.
- Adverse in commodity prices.

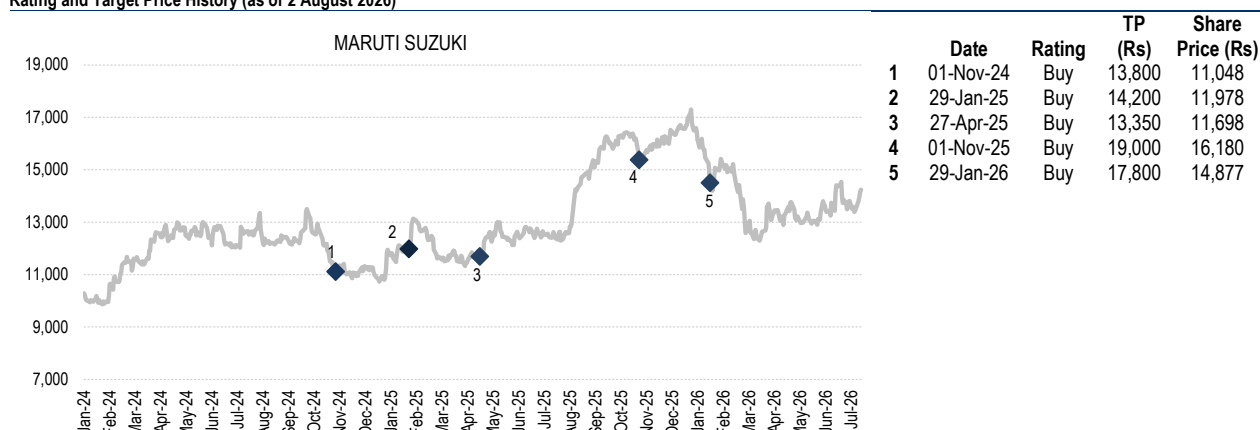
Appendix

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Rating and Target Price History (as of 2 August 2026)



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Ratings Guide (12 months)

	Buy	Hold	Sell
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