

GNG Electronics

Estimate change



TP change



Rating change



Bloomberg	EBGNG IN
Equity Shares (m)	114
M.Cap.(INRb)/(USD\$)	63.4 / 0.7
52-Week Range (INR)	690 / 239
1, 6, 12 Rel. Per (%)	-13/126/69
12M Avg Val (INR M)	279

Financials & Valuations Consol (INR b)

Y/E March	FY27E	FY28E	FY29E
Sales	24.5	31.0	38.8
EBITDA	2.8	3.8	4.9
Adj. PAT	1.9	2.7	3.6
EBITDA Margin (%)	11.5	12.3	12.7
Adj. EPS (INR)	16.9	23.3	31.8
EPS Gr. (%)	45.6	38.1	36.7
BV/Sh. (INR)	83.5	106.8	138.6

Ratios

Net D:E	0.3	0.2	0.1
RoE (%)	22.5	24.5	25.9
RoCE (%)	21.1	23.5	20.9

Valuations

P/E (x)	33.0	23.9	17.5
EV/EBITDA (x)	23.6	17.5	13.5
EV/Sales (x)	2.7	2.1	1.7

Shareholding pattern (%)

As On	Jun-26	Mar-26	Jun-25
Promoter	74.8	78.7	78.7
DII	6.8	5.2	5.1
FII	5.3	2.8	2.5
Others	13.1	13.3	13.7

FII includes depository receipts

CMP: INR556

TP: INR700 (+26%)

Buy

A strong start to FY27; margin expansion aids earnings upgrade

- GNG Electronics (GNG) reported a strong start to FY27, with 32% revenue growth and 56% PAT growth, driven by healthy demand, ~12% ASP growth, and broad-based margin expansion.
- Gross margin expanded ~330bp YoY to 24.6%, supported by procurement efficiencies, higher international contribution, and better realizations.
- AI-led computing demand, persistent memory shortages, and rising new-PC prices continue to widen the affordability gap, reinforcing the structural demand outlook for refurbished devices across enterprise and education segments.
- Strategic inventory management and supplier relationships remain key competitive advantages. Inventory at ~INR7b (vs. INR7.4b QoQ) supports immediate order fulfillment, while established sourcing partnerships help mitigate the impact of industry-wide component inflation.
- GNG raised FY27 guidance to 30% revenue growth (vs. 25% earlier) and 75–100bp PAT margin expansion (vs. 50bp earlier), reflecting confidence in sustaining healthy demand, margin expansion, and execution.
- **We raise our gross margin estimates by ~100bp**, resulting in ~7-9% higher PAT estimates over FY27–29. We now model ~195bp gross margin expansion over FY26–29E, driving a 27%/36%/40% revenue/EBITDA/PAT CAGR.
- **Reiterate BUY with a TP of INR700 set at 30x FY28 P/E.**

Gross margin boosts earnings beat despite sequential moderation

- Revenue grew **32% YoY to INR4.1b**, although growth moderated from 40% in the last two quarters. This growth was broadly in line with our estimate.
- Volume grew ~18% YoY to 150k units, led by laptops (108k units; 72% of volumes and 81% of revenue), while desktops and other products accounted for the balance.
- Blended **ASP increased ~12% YoY**, reflecting an improved product mix and higher realizations.
- Gross profit increased 52% YoY to INR1.0b, with gross margin expanding ~420bp YoY to 24.7%, ahead of our estimate of 22.0%.
- Employee (up 43% YoY) and other operating expenses (up 69% YoY) continue to accelerate sharply ahead of revenues.
- EBITDA grew 53% YoY to INR494m, with EBITDA margin expanding ~170bp YoY to 12.0% (vs. est. 11.1%).
- **PBT grew 59% YoY to INR357m**, and **PAT increased 56% YoY to INR289m** (11% ahead of estimates). The growth was supported by strong operating performance despite higher depreciation, finance costs, and taxes.

Standalone and subsidiaries

Standalone (India business)

- Revenue grew **39% YoY to INR2.4b**, led by healthy demand in the domestic refurbishment business.

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- Gross margin expanded 150bp YoY to 21.2%, reflecting a favorable product mix and procurement efficiencies. Despite elevated employee and other operating expenses, EBITDA grew 47% YoY, with EBITDA margin improving 60bp YoY to 12.1%.
- **PAT increased 57% YoY to INR159m**, supported by strong operating leverage despite higher finance costs and a higher effective tax rate.

Subsidiaries (CONSOL - Standalone)

- Revenue grew **23% YoY to INR1.7b**, while profitability outpaced revenue growth across overseas operations.
- Gross margin expanded 603bp YoY to 29.4%, driving a 285bp YoY improvement in EBITDA margin to 11.7%, despite higher employee and operating expenses.
- **PAT grew 56% YoY to INR130m**, reflecting healthy operating performance and improved profitability across international subsidiaries.

Highlights from the management commentary

- **Demand** was healthy, aided by AI-led computing demand and rising new-device prices. Memory prices increased another 5–10% QoQ, widening the affordability gap and accelerating adoption of premium refurbished devices. Demand is increasingly structural rather than driven solely by component inflation.
- Supplier relationships continue to provide a sourcing advantage, allowing procurement costs to remain broadly stable despite 12–13% market inflation in sourcing prices. Advance procurement and supplier diversification continue to mitigate sourcing risks.
- **Working capital** remained broadly stable sequentially, with inventory maintained at ~INR7b (30–40 days; vs. ~INR7.4b at the end of FY26) to support procurement and order fulfillment. Net debt increased to ~INR4b, reflecting strategic inventory investments, while capital employed declined marginally.
- **FY27 guidance was upgraded**, with revenue growth raised to **30%** (from **25%**) and PAT margin expansion to **75–100bp** (from **50bp**), reflecting a stronger-than-expected start to the year, healthy demand across geographies, favorable industry tailwinds, and confidence in sustaining margin improvement.

Valuation and view

- GNG's competitive advantage strengthens with scale. Larger procurement volumes improve access to higher-quality devices and deepen supplier relationships, supporting better recovery rates, higher realizations, and a broader refurbishment pipeline.
- Scale also reinforces distribution economics. A wider institutional distribution network improves inventory rotation, procurement visibility, and execution efficiency, creating a self-reinforcing sourcing–distribution flywheel that is increasingly difficult for fragmented refurbishers to replicate.
- However, **working capital remains the key structural constraint**, with inventory-led procurement requiring an investment of ~40% of revenue in working capital. Consequently, we estimate a cumulative CFO of ~INR1.4b and FCFF of ~INR0.8b over FY26–28.
- **We raise our gross margin estimates by ~100bp**, resulting in ~7-9% higher PAT estimates over FY27–29. We now model ~195bp gross margin expansion over FY26–29E, driving a 27%/36%/40% revenue/EBITDA/PAT CAGR.
- **Reiterate BUY with a TP of INR700 set at 30x FY28 P/E.**

Quarterly performance (INR m)

Y/E March	FY26				FY27E				FY26	FY27E	FY27 1QE	Est Var (%)
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE				
Revenue	3,123	4,399	4,872	6,517	4,125	5,741	6,236	8,390	18,911	24,492	4,122	0.1
YoY Change (%)	22.3	24.7	40.3	43.0	32.1	30.5	28.0	28.8	34.0	29.5	32.0	
Gross profit	667	877	1,013	1,253	1,017	1,194	1,350	1,747	3,809	5,308	909	11.8
% Margin	21.4	19.9	20.8	19.2	24.6	20.8	21.7	20.8	20.1	21.7	22.1	259.6
Total Opex	344	411	474	619	523	537	606	827	1,848	2,493	450	16.1
EBITDA	323	465	540	634	494	658	744	920	1,962	2,815	459	7.6
EBITDA Margin	10.3	10.6	11.1	9.7	12.0	11.5	11.9	11.0	10.4	11.5	11.1	84.1
Change YoY (%)	26.7	41.7	75.9	127.5	52.8	41.3	37.9	45.2	67.8	43.5	42.0	
Depreciation	20	22	28	32	33	35	41	31	104	141	34	-2.1
Interest	107	84	90	144	139	149	149	130	424	567	140	-1.4
Other Income	29	2	6	6	35	12	15	-14	43	48	8	332.0
PBT before EO expense	225	361	428	464	357	486	568	744	1,477	2,155	293	22.1
PBT	225	361	428	464	357	486	568	744	1,477	2,155	293	22.1
Tax	40	35	41	42	68	53	61	51	157	233	32	
Rate (%)	17.6	9.6	9.6	9.1	19.1	10.8	10.8	6.9	10.6	10.8	11.0	
Reported PAT	185	327	387	421	289	433	507	693	1,320	1,922	261	11.0
Adj PAT	185	327	387	421	289	433	507	693	1,320	1,922	261	11.0
YoY Change (%)	52.4	41.6	102.8	185.8	56.2	32.6	31.0	64.4	100	45.6	40.7	

Exhibit 1: Reiterate BUY with a TP of INR700 set at 30x FY28 EPS

INR m	PAT	Multiple (x)	Value
Equity value	2,654	30.0	79,619
TP (INR/share)			700
CMP (INR/share)			556
Upside (%)			25.6

Exhibit 2: Quarterly performance (INR m)

	1QFY26	4QFY26	1QFY27	YoY%	QoQ%	1QFY27E	v/s est (%)
Total Revenue	3,123	6,517	4,125	32	-37	4,122	0
Raw Material cost	2,456	5,264	3,108	27	-41	3,213	-3
Gross Profit	667	1,253	1,017	52	-19	909	12
Gross margin (%)	21.4	19.2	24.6	329 bp	542 bp	22.1	260 bp
Employee Costs	223	330	319	43	-4	289	10
Other expenses	121	289	204	69	-29	162	26
EBITDA	323	634	494	53	-22	459	8
EBITDA margin (%)	10.3	9.7	12.0	162 bp	225 bp	11.1	84 bp
Depreciation and amortization	20	32	33	61	1	34	-2
EBIT	303	601	461	52	-23	425	8
EBIT margin (%)	9.7	9.2	11.2	148 bp	195 bp	10.3	86 bp
Finance Costs	107	144	139	30	-3	140	-1
Other income	29	6	35	23	461	8	332
Exceptional item							
Profit before Tax	225	464	357	59	-23	293	22
Tax	40	42	68	72	61	32	111
Tax rate (%)	18	9	19			11	
Profit after Tax	185	421	289	56	-31	261	11
Adj Profit after Tax	185	421	289	56	-31	261	11

Exhibit 3: Our estimate revision summary

	FY27E	FY28E	FY29E
Revenue (INR m)			
Old	24,114	30,018	
Actual/New	24,492	31,038	38,789
Change (%)	1.6	3.4	
EBITDA (INR m)			
Old	2,620	3,381	
Actual/New	2,815	3,808	4,908
Change (%)	7.4	12.6	
EBITDA margin (%)			
Old	10.9	11.3	
Actual/New	11.5	12.3	12.7
Change (bp)	63	101	
Net Profit (INR m)			
Old	1,804	2,438	
Actual/New	1,922	2,654	3,628
Change (%)	6.5	8.9	
EPS (INR)			
Old	15.8	21.4	
Actual/New	16.9	23.3	31.8
Change (%)	6.5	8.9	

Source: MOFSL, Company

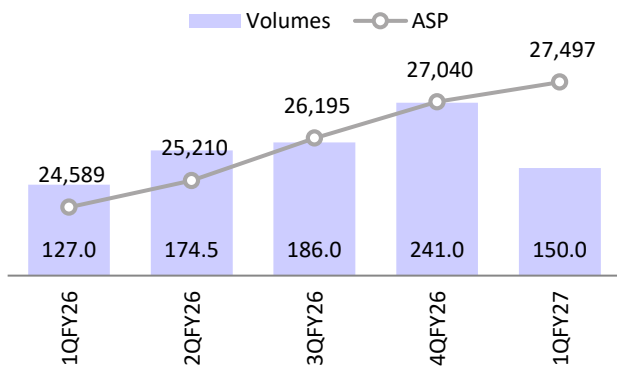


Detailed takeaways from the management commentary

- **Demand** remained healthy, supported by AI-led computing demand and rising new-device prices. Memory prices increased another 5–10% QoQ, widening the affordability gap and accelerating adoption of premium refurbished devices. Demand is increasingly structural rather than driven solely by component inflation.
- Global PC market remains under pressure, with **IDC projecting CY26 shipments to decline 11.3%**, including a 20% YoY decline in 2H26, as higher component costs and new-device prices weigh on replacement demand. The widening affordability gap continues to favour refurbished PCs.
- **Refurbished PC opportunity** continues to broaden, driven by improving product quality, standardized warranties and increasing customer acceptance across both developing and developed markets.
- Channel expansion remained a key focus, with dealer meets conducted across major Indian cities alongside the launch of the EB Elite Program and Chai Pe Charcha initiatives. International distributor additions continued during the quarter, strengthening channel reach.
- Consolidated **gross margin expanded** 320bp YoY to 24.6%, supported by better procurement, stronger realizations and a favourable geographic mix. International operations generated ~30% GM (vs ~21% in India).
- **Volumes grew ~18% YoY** to 150k units, led by laptops (108k units; 72% of volumes and 81% of revenue). **Blended ASP increased ~12% YoY**, reflecting an improved product mix and higher realizations.
- **Revenue mix** continued to shift towards developed markets, with India contributing 36%, the US 24%, Europe 23%, Middle East 12%, and others 5%. The US and Europe together accounted for 47% of revenue.
- **Working capital** remained broadly stable sequentially despite the procurement-led business model. Inventory stood at ~INR7b (vs. ~INR7.4b at FY26-end), with 30–40 days of finished stock maintained to enable immediate order fulfilment and capitalize on attractive sourcing opportunities.
- **Net debt** increased to ~INR4b (vs. ~INR3b at FY26-end), reflecting strategic inventory investments, while overall capital employed declined marginally sequentially.
- Supplier relationships continue to provide a sourcing advantage, allowing procurement costs to remain broadly stable despite 12–13% market inflation in sourcing prices. Advance procurement and supplier diversification continue to mitigate sourcing risks.
- **Operating expenses remained elevated**, reflecting investments in technical talent, management, channel expansion, and higher sales incentives/marketing spends. Operating leverage is expected to improve as these investments are absorbed.
- **FY27 guidance was upgraded**, with revenue growth raised to **30%** (from **25%**) and PAT margin expansion to **75–100bp** (from **50bp**), reflecting a stronger-than-expected start to the year, healthy demand across geographies, favourable industry tailwinds and confidence in sustaining margin improvement.

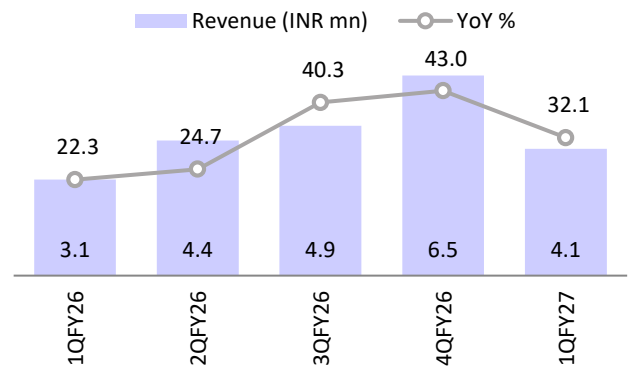
Story in charts

Exhibit 4: Volume increased 18% YoY



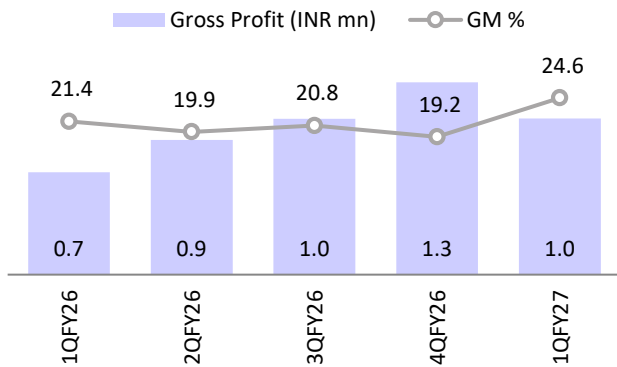
Source: MOFSL, Company

Exhibit 5: Revenue jumped 32% YoY



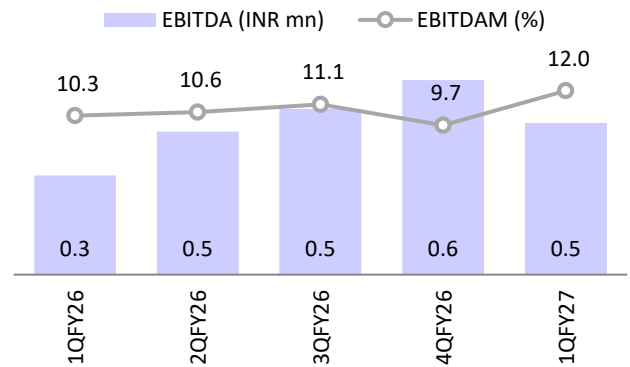
Source: MOFSL, Company

Exhibit 6: GM continued to expand sharply YoY



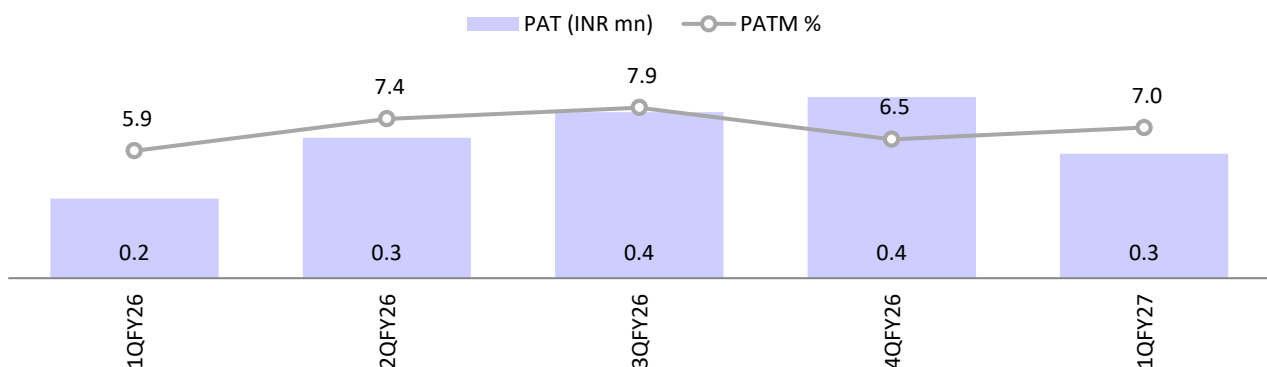
Source: MOFSL, Company

Exhibit 7: EBITDA grew 53% YoY on the back of GM expansion



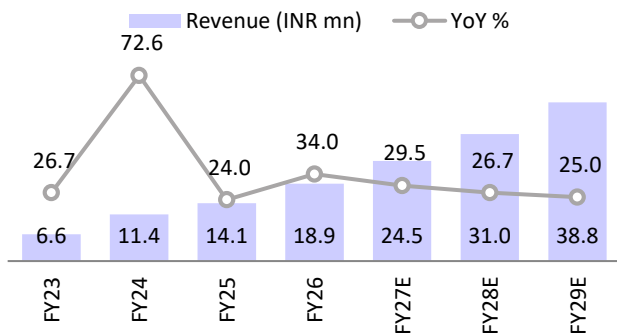
Source: MOFSL, Company

Exhibit 8: PAT jumped 56% YoY



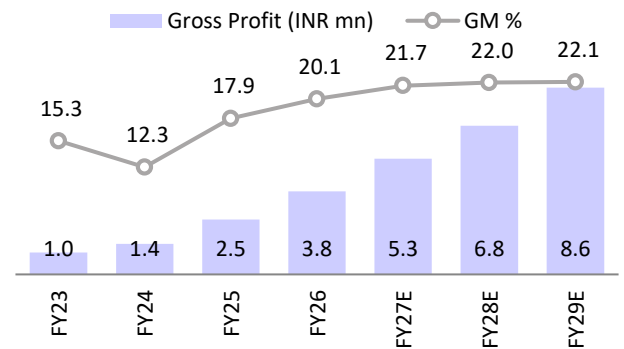
Source: Company, MOFSL

Exhibit 9: Expect revenue CAGR of ~27% over FY26-29



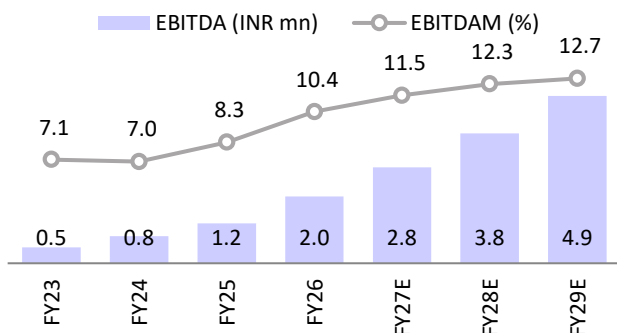
Source: MOFSL, Company

Exhibit 10: GM to expand ~195bp over FY26-29E



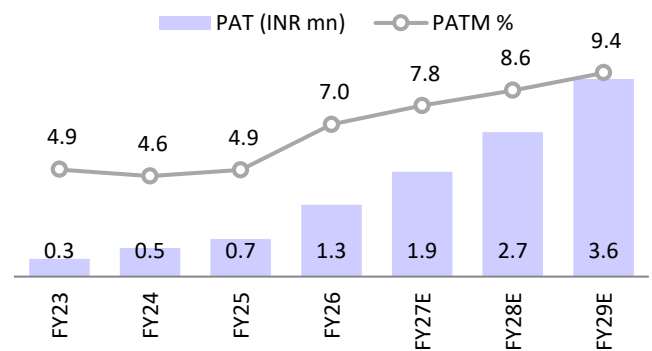
Source: MOFSL, Company

Exhibit 11: EBITDA to clock ~36% CAGR over FY26-29E



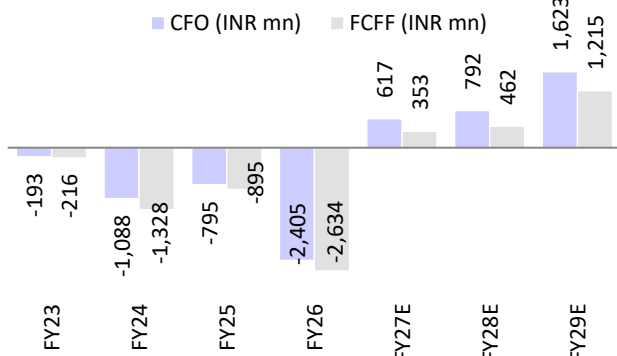
Source: MOFSL, Company

Exhibit 12: PAT to record ~40% CAGR over FY26-29E



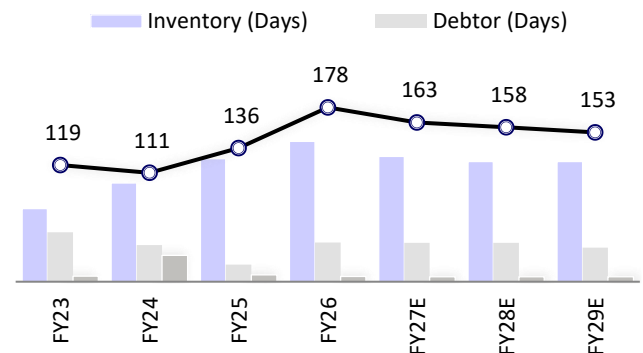
Source: MOFSL, Company

Exhibit 13: Cashflows to turn positive



Source: MOFSL, Company

Exhibit 14: Expect a decline in WC intensity over FY26-29



Source: MOFSL, Company

Financials and valuations

Consolidated - Income Statement

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Total Income from Operations	5,205	6,595	11,381	14,111	18,911	24,492	31,038	38,789
Change (%)	NA	26.7	72.6	24.0	34.0	29.5	26.7	25.0
Raw Materials	4,588	5,584	9,980	11,586	15,101	19,184	24,208	30,218
Gross Profit	617	1,011	1,402	2,525	3,809	5,308	6,830	8,571
Margin (%)	11.8	15.3	12.3	17.9	20.1	21.7	22.0	22.1
Employees Cost	95	196	356	771	1,046	1,376	1,656	2,038
Other Expenses	189	347	253	585	802	1,117	1,366	1,624
Total Expenditure	4,872	6,127	10,589	12,942	16,949	21,677	27,230	33,880
% of Sales	93.6	92.9	93.0	91.7	89.6	88.5	87.7	87.3
EBITDA	332	468	792	1,169	1,962	2,815	3,808	4,908
Margin (%)	6.4	7.1	7.0	8.3	10.4	11.5	12.3	12.7
Depreciation	22	28	34	95	104	141	189	208
EBIT	310	440	758	1,074	1,858	2,675	3,619	4,700
Int. and Finance Charges	82	118	239	384	424	567	699	665
Other Income	14	32	57	93	43	48	52	58
PBT bef. EO Exp.	242	354	575	783	1,477	2,155	2,973	4,092
PBT after EO Exp.	242	354	575	783	1,477	2,155	2,973	4,092
Total Tax	25	30	50	93	157	233	319	464
Tax Rate (%)	10.2	8.4	8.7	11.9	10.6	10.8	10.7	11.3
Reported PAT	218	324	525	690	1,320	1,922	2,654	3,628
Adjusted PAT	218	324	525	690	1,320	1,922	2,654	3,628
Change (%)	NA	49.0	62.0	31.4	91.2	45.6	38.1	36.7
Margin (%)	4.2	4.9	4.6	4.9	7.0	7.8	8.6	9.4

Consolidated – Balance sheet

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Equity Share Capital	0	0	0	194	228	228	228	228
Reserves and Surplus	793	1,116	1,631	2,070	7,350	9,272	11,926	15,554
NCI	1	2	4	7	15	18	21	24
Net Worth	795	1,118	1,636	2,271	7,593	9,518	12,175	15,806
Total Loans	731	1,138	3,178	4,344	4,057	4,637	5,704	6,094
Other Long term	11	67	72	38	276	296	316	336
Net Deferred Tax Liabilities/ (Asset)	0	0	9	19	15	25	35	45
Capital Employed	1,537	2,323	4,895	6,671	11,942	14,477	18,231	22,281
Gross Block	119	212	459	527	954	1,219	1,549	1,957
Less: Accum. Deprn.	26	38	51	114	217	358	547	756
Net Fixed Assets	93	174	408	413	737	861	1,002	1,202
Total Investments	11	35	83	32	179	179	179	179
Curr. Assets, Loans&Adv.	1,844	2,647	5,367	6,749	11,624	14,176	17,971	21,958
Inventory	1,127	1,350	3,143	4,866	7,431	8,584	10,446	13,044
Account Receivables	422	911	1,169	676	2,068	2,673	3,390	3,699
Cash and Bank Balance	211	274	679	608	1,182	1,628	2,544	3,573
Other Current Assets	83	111	376	600	942	1,292	1,592	1,642
Curr. Liability & Prov.	410	532	963	523	598	740	922	1,058
Account Payables	114	104	841	267	270	336	425	531
Other Current Liabilities	289	408	78	199	269	336	418	438
Provisions	8	21	45	57	59	69	79	89
Net Current Assets	1,433	2,114	4,404	6,226	11,026	13,436	17,050	20,900
Appl. of Funds	1,537	2,323	4,895	6,671	11,942	14,477	18,231	22,281

Financials and valuations

Ratios

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Basic (INR)								
EPS	1.9	2.8	4.6	6.1	11.6	16.9	23.3	31.8
Cash EPS	2.1	3.1	4.9	6.9	12.5	18.1	24.9	33.6
BV/Share	7.0	9.8	14.3	19.9	66.6	83.5	106.8	138.6
DPS	-	-	-	-	-	-	-	-
Payout (%)	-	-	-	-	-	-	-	-
Valuation (x)								
P/E	291.7	195.8	120.9	92.0	48.1	33.0	23.9	17.5
Cash P/E	264.9	180.4	113.5	80.9	44.6	30.8	22.3	16.6
P/BV	79.9	56.8	38.8	28.0	8.4	6.7	5.2	4.0
EV/Sales	NA	NA	NA	NA	3.5	2.7	2.1	1.7
EV/EBITDA	192.6	137.5	83.3	57.5	33.8	23.6	17.5	13.5
Dividend Yield (%)	NA	NA	NA	NA	NA	NA	NA	NA
FCF per share	0.9	-1.9	-11.6	-7.9	-23.1	3.1	4.0	10.7
Return Ratios (%)								
RoE	27.4	33.9	38.1	35.3	26.8	22.5	24.5	25.9
RoCE	44.4	26.3	24.3	20.3	20.6	21.1	23.5	20.9
RoIC	44.0	25.7	23.7	20.0	20.2	20.6	23.0	24.5
Working Capital Ratios								
Fixed Asset Turnover (x)	56.1	38.0	27.9	34.2	25.7	28.4	31.0	32.3
Asset Turnover (x)	3.4	2.8	2.3	2.1	1.6	1.7	1.7	1.7
Inventory (Days)	79.1	74.7	100.8	125.9	143.4	127.9	122.8	122.7
Debtor (Days)	29.6	50.4	37.5	17.5	39.9	39.8	39.9	34.8
Creditor (Days)	8.0	5.8	27.0	6.9	5.2	5.0	5.0	5.0
Net WC days	100.7	119.4	111.3	136.4	178.1	162.8	157.7	152.5
Leverage Ratio (x)								
Current Ratio	4.5	5.0	5.6	12.9	19.4	19.2	19.5	20.8
Interest Cover Ratio	3.8	3.7	3.2	2.8	4.4	4.7	5.2	7.1
Net Debt/Equity	0.6	0.7	1.5	1.6	0.4	0.3	0.2	0.1

Consolidated - Cash Flow Statement

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
OP/(Loss) before Tax	242	354	573	783	1,477	2,155	2,973	4,092
Depreciation	22	28	37	95	104	141	189	208
Interest & Finance Charges	73	106	212	331	379	519	646	608
Direct Taxes Paid	-25	-30	-50	-83	-157	-233	-319	-464
(Inc)/Dec in WC	-193	-651	-1,860	-1,921	-4,208	-1,965	-2,698	-2,821
Others	-3	-1	-8	3	252	-	-	-
CF from Operations	120	-193	-1,088	-795	-2,405	617	792	1,623
(Inc)/Dec in FA	-13	-23	-240	-100	-229	-265	-330	-408
Free Cash Flow	107	-216	-1,328	-895	-2,634	353	462	1,215
(Pur)/Sale of Investments	-	-	-68	74	-	-	-	-
Others	9	12	-41	126	-227	48	52	58
CF from Investments	-4	-11	-348	100	-455	-217	-278	-350
Issue of Shares	76	0	-	-	4,000	-	-	-
Inc/(Dec) in Debt	-90	407	2,041	1,165	-286	579	1,068	389
Interest Paid	-82	-118	-239	-384	-406	-567	-699	-665
Dividend Paid	-	-	-	-62	-	-	-	-
Others	-	-	-	-	-	33	33	33
CF from Fin. Activity	-96	288	1,801	720	3,307	45	402	-243
Inc/Dec of Cash	20	85	365	25	447	445	916	1,030
Opening Balance		211	274	679	735	1,182	1,628	2,544
Closing Balance	20	296	639	704	1,182	1,628	2,544	3,573

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NOTES

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